

# Listening to Joplin Progress Report

**Report of the Citizens Advisory Recovery Team** 



looking ahead moving forward

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#### Introduction

March 25, 2013

To the Citizens of Joplin:

On January 19<sup>th</sup>, 2012 the CART Implementation Task Force presented "Listening to Joplin – Next Steps" to a joint meeting of the Joplin City Council, the Duquesne Board of Aldermen, The Joplin School Board, the Joplin Area Chamber of Commerce Board and the CART Board. The report listed out projects and responsibilities that we envisioned would help us accomplish the recovery plan we had presented in November, 2012 to the Joplin City Council. All the boards endorsed the plan that night. Now, a little over a year later, we want to update you on our progress.

The following pages represent a summary of where we are to date. This is a working document with margin notes about responsibilities, collaboration and where we need move forward. I hope you'll be as pleased as I am with the progress that we are making. Someone asked me not too long ago when recovery would be complete. We're learning that the answer to that question is not easy to define but this report card is proof that we continue to move forward every day.

Thank you for this opportunity to serve Joplin.

On behalf of the CART,

gane cage

Chairman



### CART Vision

Joplin will set the standard for disaster recovery by demonstrating to America its can-do attitude. We will be recognized as a city that encourages green alternatives and healthy lifestyles. Through faith and hard work, we will be known for our vibrant business community, our commitment to innovative education and neighborhoods that meet the needs of all our citizens

## Housing and Neighborhoods Sector

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	Ongoing	Progress
1. Pilot Neighborhood – Includes green spa	ce, walking a	ability, conr	ectivity, and	sense of com	nmunity	
a) Explore and use incentive funding to finance the project.			✓			2/13: City, GreenTown Joplin, and Wallace Bajjali working on funding plan. Meeting monthly.
b) Develop a one block project as the pilot.			$\checkmark$			2/13: Partnering with GreenTown Joplin.
c) Determine a location and develop a budget			~			2/13: Wallace Bajjali working on identifying property off of 20th or 26th Streets.
d) Acquire land or have land acquired by a private developer			~			2/13: Wallace Bajjali working on land identification.
e) Create an RFP or informally locate a willing developer that would include all of the desired characteristics (green space allocation, walking ability, use of pilot neighborhood house designs from project	~					Will proceed once funding is identified.
2. Pilot Neighborhood Houses – Includes en	ergy efficie	nt housing,	recommende	d building te	chniques, a	nd sustainable sizing and proximity
a) Identify financing for the house designs such as a national competition with an award, use of university students or volunteers			~			2/13: Partnering with Drury University. Jane Cage is in communication with Architecture School. Kim Cox and Amanda Mitchell are taking the lead.
Establish project scope and cost estimates	<ul> <li>✓</li> </ul>					Will proceed once funding is identified.
<ul> <li>b) Draft the desired physical qualities</li> <li>(square footage, height, setback, accessibility, arch. style)</li> </ul>			~			2/13: Drury is working on concept.
c) Create an RFQ to hire architects that can create enough plans to fill the Pilot Neighborhood.	~					Will proceed once funding is identified.
3. Create a Neighborhood Architectural Advector expertise on best practices.	visory Board	– Compose	ed of city lead	ers, architect	ts, builders,	and community leaders, Provides
a) Determine best structure- freestanding group or part of the Design Review Standards board b) Determine and convey incentives to				~		2/13: Comp Plan provides conceptual design recommendations for residential; Develop best practices.
homeowners that encourage appropriate design	~					
c) Create examples of sustainable best practices for residential buildings to distribute	~					
d) Create examples of context sensitive designs for designated Joplin Neighborhoods	~					
4. Increased enforcement of existing nuisan	ce codes					
a) Inform citizens of requirements through public notification	✓					
b) Review nuisance and zoning codes for possible improvements	~					Code review to be completed by November 30, 2013.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	Ongoing	Progress			
5. City wide education campaign regarding insurance information to the citizens, both renters and homeowners.									
a) Establish a "branded" campaign from a neutral party				~		Completed through a 30 day post disaster event campaign. 4/12: Established March 2012 as Insurance Awareness Month and targeted SW MO with TV and radio ads, printed renter/home owner brochures, attended home shows, etc. 1/13: Used Newsletter to remind folks and get the insurance information out again – as a reminder before the severe weather season.			
b) Identify possible funding streams				✓		Completed through a 30 day post disaster event campaign.			
c) Establish cost of campaign				✓		Completed through a 30 day post disaster event campaign.			
d) Identify key distribution centers (building dept. counter, rental voucher locations, apt. complexes)				~		Completed through a 30 day post disaster event campaign.			
e) Choose other media sources (billboards, local t.v., Joplin Citizen, Tid-Bits, and other local print media)				✓		Completed through a 30 day post disaster event campaign.			
f) Incorporate MSSU Dept. of Communications and/or Joplin H.S. audio/video group				✓		Completed through a 30 day post disaster event campaign.			

### Schools and Community Facilities Sector

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
1. House Franklin Technical Center and New H	ligh School	in one Build	ling.			
a) A committee to tour and review technical high school programming at a number of school facilities in the Midwest that reflect that philosophy. In addition to staff and Board members, include community members.				~		Groundbreaking for High School happened 5/22/12. Franklin Center will be co-located at site; Architect has worked into the design and construction underway 2013.
<ul> <li>b) Exploration of programming</li> <li>opportunities and construction methods.</li> <li>Select architects for the design of the new</li> <li>technical high school.</li> </ul>				✓		Design and construction underway 2013.
c) A series of "dream" meetings with parents, community members, staff, higher education institutions, and experts in the field of 21st century teaching and learning. Develop a final vision for this new school concept based on the feedback and direction from these meetings.			~			This process has continued with positive results. We have hired Career Path Coordinators to work on the curriculum component while other team members are working on how the new vision fits with state regulations. Excitement is building as we finalize building design and develop curriculum. Implementation is on target for August 2014.
2. Build Storm Shelters within New Schools						
a) Work closely with SEMA and FEMA to take advantage of 404 and 406 mitigation funds for the construction of safe rooms at all facilities, both new and those schools that currently don't have safe rooms.			√			Being done, included in the new facilities; temporary shelters on site at temporary facility.
b) Work with SEMA for 404 mitigation on all sites being considered for safe rooms. Total of 16 at this time are being considered at both new and existing facilities.			~			The designs for the new facilities will have community shelters as well as shelter for students. The storm shelter at Irving is visible already. Both elementary buildings and East middle school are planned to open in January 2014. The JHS shelters will tentatively open in August 2014.
c) Investigate a reverse 9-1-1 system to allow for 24/7 access to the safe rooms in the event of a storm. Consider working with and training identified neighborhood citizens to provide key and supervisory responsibilities at each location in the event the reverse 9-1-1 system fails.	~					See Schools Goals for Explanation.
3. 9th Grade Assimilation into High School			✓			Program being pursued by schools.
4. Build a Memorial of some kind to Commemorate Tornado and its Victims		✓				Planning continues at 26th and Maiden Lane. Several small memorials already built at Cunningham Park and around town. Survey results being compiled from public input meeting.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
5. Develop a Center for Arts and Entertainment			~			Concept has been developed with intentions to move forward in 2014. 2/13: Submitted grant to Economic Development Administration for Library/Theatre project which initiates SPARK and Medical School anchors.
6. Improve and Expand Farmers Market			✓			City is working with Wallace Bajjali to identify appropriate location. 2/13: some renewed talk as part of SPARK. Will need other projects to go before this can happen. Discussion on using the original farmers market -the green stucco building.

Joplin RIII Schools Projects - School Goals		
New Irving Elementary School - tentatively set to open Dec. 2013	✓	Tentatively set to open Dec. 2013.
New East Middle School - tentatively set to open Dec. 2013	✓	Tentatively set to open Dec. 2013.
New elementary at East (yet to be named) - tentatively set to open Dec. 2013	✓	Tentatively set to open Dec. 2013.
New Joplin High School / Franklin Technology Center - tentatively set to open Aug. 2014	✓	Tentatively set to open Aug. 2014.
Complete student / community safe rooms throughout the district	✓	We are in the design processes and acquiring FEMA approvals. Construction will be phased in depending on which projects can be accomplished during school sessions or not.
Complete upgrades to existing elementary schools	✓	The storm replacement projects are not yet complete; therefore, we are unsure how much funding will be available for existing elementary schools. Some bond funds will be targeted as proposed for this purpose, but that may not be enough to complete all necessary upgrades. Many questions remain in order to determine if we will be able to meet this project with current funds.

#### Infrastructure and Environment

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
1. Require Bike Lanes for all new street construction	where stree	ets are func	tioning as a co	ollector level	or greater.	I
a) Incorporate Complete Streets elements as appropriate			√			City working with EDA on \$100K design award. EPA Complete Streets connects multiple modes of transportation in 20th Corridor. Wallace Bajjali plan incorporates concepts in plan.
b) Amend Comprehensive Plan				1		Completed July, 2012.
c) Amend Subdivision Regulations	✓					
d) Amend Zoning Regulations	<ul> <li>✓</li> </ul>					
e) Review Long-Range Transportation Plan and amend as necessary		✓				
f) Involve CIP Committee				$\checkmark$		Completed July, 2012.
g) Identify resources (Transportation Enhancement Funds, Surface Transportation Program-Urban funds, etc.)				✓		Completed July, 2012.
h) Identify specific corridors and prioritize				$\checkmark$		Completed July, 2012.
<ul> <li>i) Identify Level of Service (LOS) thresholds for adding bike lanes to roadways.</li> </ul>		$\checkmark$				
2. Sidewalks installed on both sides of street in new	developmer	nts of all typ	es (residentia	ll, commercia	al, industrial)	as well as in existing
Expedited Debris Removal area whenever possible.						
a) Amend Subdivision Regulations	✓					
b) Amend Procedures Manual	~					
c) Explore CDBG funds as funding source.				✓		Completed July, 2012.
3. Create a Joplin Creek Trail System that links into p development of a significant trail system within our						
a) Assigned: RFP developed by City of Joplin, Task Force		~				Public Works finalizing design. City working on water quality enhancements to the Joplin Creek; adding connectivity to High School, 20th St corridor via Complete Streets Project.
b) Review Long-Range Transportation Plan -Trails Plan and amend as necessary		~				Integrated into Metropolitan Planning Organization.
c) Seek funding opportunities (Transportation Enhancements, Recreational Trails Funds)			✓			USFWS providing implementation funds for detention ponds.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
d) Involve Parks Board				✓		Parks continues to assist in planning process.
e) Involve Metropolitan Planning Organization	✓					Collaborate with Metropolitan Planning Organization.
f) Involve Joplin Trails Coalition	✓					Coalition has endorsed plans.
4. Create Water retention and bioswale areas in public with planting of native species and appropriate tree		nere approp	oriate) to capt	ure and slow	storm wate	r runoff. Add rain gardens
a) Involve Parks Board	✓					Parks and Public Works leadership have incorporated detention ponds into park designs.
b) Review Subdivision Regulations and amend as necessary	~					
c) Review Procedures Manuals and amend as necessary	~					
d) Review Storm Water Management Plan and amend as necessary			~			
e) Evaluate and incorporate Best Management Practices (BMPs) for alternatives			✓			
5. Obtain proposals for city-wide curbside recycling, a events	adding more	e neighborh	ood recycling	and more re	cycling recep	ptacles at public facilities and
a) Involve Solid Waste Commission			✓			Meeting held on 2/7/13.
b) Investigate neighborhood recycling drop-off facilities and locations	✓					Not being considered at this time.
c) Investigate and educate public on cost of curbside recycling.		~				Recycling has been approved to appear on the April or August, 2013 ballot.
6. Educate residents and business owners about stor	m water ma	inagement,	recycling, and	d reforestatio	on practices.	
a) Involve experts to assist in information gathering/distribution, i.e. Audubon Center, Missouri Department of Conservation; Joplin Tree Board; Arbor Day Foundation; Allied Waste; area consultants				~		Partners collaborate on multiple annual events, programs, and project activities.2013/01: In process March 3rd Thurs YPN effort for education. 2013/04: (pending) trees and potted \$2M for trees from CDBG, develop a plan to work with property owners on plantings. Habitat: Governors Challenge provided street plantings on Kentucky. Wildcat Glades – always doing programs; do more public engagement.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
b) Involve the Young Professionals Network for recycling programs/presentations; i.e. Pepsi-Co Dream Machine Recycle Rally				✓		YPN in leading community engagement and info gathering. Survey underway. Results presented to council in March. Recycle Joplin at March 3rd Thursday.
c) Present to Joplin Globe guest editorials on benefits of reforestation, recycling, and storm water management	~					Recycling Coordinator is currently focused on recycling initiative.
d) Involve MSSU and Joplin High Media Classes for creation of PSA's for communication of benefits	~					Recycling Coordinator is currently focused on recycling initiative.
e) Investigate other communities that have effective storm water management practices and improvements and use their projects as models in educational material		~				Recycling Coordinator has visited Jefferson City and Springfield to familiarize with programs.
7. Evaluate feasibility of underground utilities and te	lecommunio	cations reso	ources			
a) Encourage underground utilities from pole to house		~				Determined to be cost prohibitive city-wide, but will be project by project. 2013/01: TIF proceeds could pay for some of it.
b) Involve utility companies				1		Determined to be cost prohibitive city-wide, but will be project by project
c) Seek cost offset funding opportunities				~		Determined to be cost prohibitive city-wide, but will be project by project
d) Prioritize corridors or geographic areas				~		Determined to be cost prohibitive city-wide, but will be project by project
e) Examine alternatives				~		Determined to be cost prohibitive city-wide, but will be project by project
f) Identify incentives for developers				✓		Determined to be cost prohibitive city-wide, but will be project by project
g) Educate public				<b>√</b>		Determined to be cost prohibitive city-wide, but will be project by project

### Economic Development Sector

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
1. Rezone key corridors for near-term and long-term of	ommercial,	multi-famil	y and mixed	use developn	nent includin	g
a) 20th Street : Duquesne Road to Schifferdecker		~				2012 Comp Plan designates as Retail / Commercial.
b) South Main: 15th Street to 50th Street		✓				2012 Comp Plan designates as Mixed-Use.
c) 26th Street: Main Street to Maiden Lane		✓				2012 Comp Plan designates as Office / Institutional.
d) Connecticut: 20th Street to 32nd Street		✓				2012 Comp Plan designates as Retail / Commercial.
e) Have CART and city staff present to the Planning & Zoning Commission and City Council an amendment to the City's existing Comprehensive Development Plan that identifies proposed land use changes along key corridors that would permit commercial, multi- family and mixed use developments.				✓		Completed as Part of Comprehensive Planning.
f) Have City investigate the creation of a planning overlay district to help encourage quality design and development.				✓		Completed as Part of Comprehensive Planning
2. Develop and Enforce Design Standards	•	•	•	•	L	
a) Require sufficient depth from the corridor street to allow for quality development (recommend at least one block)				~		Completed as Part of Comprehensive Planning.
b) Encourage consistency of construction materials and appearance				~		Completed as Part of Comprehensive Planning.
c) Require a higher level of landscaping around buildings and parking lots than currently exists				~		Completed as Part of Comprehensive Planning.
d) Have city staff work with consultant that is currently updating the City's Comprehensive Development Plan to determine depth of new zoning districts along key corridors that will permit commercial, multi-family and mixed use developments.				~		Completed as Part of Comprehensive Planning.
e) Develop Commercial Design Standards to encourage a better appearance of the city's commercial building stock, including, 360° design that encourage a better appearance on all sides of a commercial building and protects adjoining residential areas.				~		Completed as Part of Comprehensive Planning.
f) Review and amend the City's Comprehensive Development Plan and Zoning Code to require more landscaping of commercial buildings, property and parking lots.				✓		Completed as Part of Comprehensive Planning.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress
g) Have City investigate the creation of a planning overlay district to help encourage consistency of construction materials and appearance.				✓		Completed as Part of Comprehensive Planning.
3. Pursue and support the Development of a medical	school, poss	ibly in partı	nership with I	VISSU or othe	er host	
a) Support the efforts of the existing med school alliance organization			~			Met with medical school officials in January, 2013. Decision in April, 2013.
4. Develop a Virtual Spec Building						
a) Assess and contract with a suitable architect to develop reviewable plans for the building			✓			State website developed for spec buildings.
5. Establish and Develop Workforce housing projects	to re-establi	sh and maii	ntain a quality	y workforce.		
a) Assigned: JREDC, JACC, CART Housing and Neighborhoods			~			2013/01: CDBG disaster funding project identified. Project is moved for tracking to the Housing Sector. PRP should help promote.
6. Provide Workforce soft skills training through adult	t and studen	t programs.				
a) Review the results / input from employer surveys on required soft skills and align current programs to train those skills.			~			2013/01: Still in process - Career Center Program/Work Force Ready Community Program.
<ul> <li>b) Develop, through heavy community support, strategic partnerships for students to apply those skills in a real-life work environment.</li> </ul>	~					
c) Adopt employer-proven programs that teach soft skills, such as Alchemy, into the curriculum	~					
7. Establish the Joplin area as "workforce ready" by st levels.	trongly supp	orting the s	tate efforts o	n "work read	ly" certificati	on at the adult and student
a) Work with the State Workforce Development and Career Center to have all students participate in the "work ready" certification program to the level required to make Joplin a "work ready" community,			✓			Jasper County complete. Joplin Schools participating. Newton County working. (Gov announced March 8)
b) Provide additional training at the high school level that would allow for strategic partnerships with higher education institutions, including opportunities to receive an associate's degree upon completion of requirements of a high school diploma.		~				Will be fully initiated in new high school.
8. Develop major, mixed use anchor projects to encou	urage redeve	elopment in	key areas, wi	ith an empha	sis on mainta	aining quality of living
concepts expressed in other CART areas.	1	I	Γ	Γ	Γ	[
a) RFP developed by Task Force				~		Contracted with Wallace Bajjali in July, 2012
b) Seek a Master Developer to address key geographic areas and projects				•		Contracted with Wallace Bajjali in July, 2012. Comp Plan 2012 and WB Plan. TIF District formed 1/13; \$100 million NMTC applied 10/12, hear 4/13; JRDF CDE set up for NMTC pass through on 10/12. 1/13: includes Theater/Library Project, SPARK, KCUMB, a grocery store and a mixed use development. Senior Living Complex, Post Office siting underway.

COMMUNITY OBJECTIVES	Not Initiated	Initiated	Underway	Complete	On-going	Progress	
1. Publish RFP by December 31, 2011 with January 31, 2012 Return Date							
a) Review Proposals through February 28, 2012				✓		Contracted with Wallace Bajjali in July, 2012.	
b) Formalize relationship with Master Developer no later than March 1, 2012				<b>~</b>		Contracted with Wallace Bajjali in July, 2012.	

### Cart Membership

Chairman: Housing & Neighborhood Chairs:

Schools & Community Facilities Chairs:

Infrastructure & Environment Chairs:

**Economic Development Chairs** 

Additional Members:

Jane Cage, Heartland Technology Solutions Kim Cox, The Ozarks Gateway Association of Realtors

Doug Doll, Arvest Bank Jane Cage, Heartland Technology Solutions Amanda Bilke, The Katie Bell Agency Clifford Wert, US Bank Randy Moore, Eagle-Picher Ron Gatz, Empire District Electric Darieus Adams, 4 States Advertising Bruce Anderson, Mid-Missouri Bank Sean Anderson, General Mills Matt Barnhart, Missouri American Water Company Brad Beecher, Empire District Electric Company Troy Bolander, City of Joplin Dustin Borland, Missouri Gas Energy Alden Burge, Pinnacle Bank of Joplin Michelle Ducre, Missouri Southern Development Office Gary Duncan, Freeman Health System Crystal Harrington, Home Builders Association of SW Missouri Sallie Hemenway, Mo. Dept of Economic Development C.J. Huff, Joplin School District Deborah Kenny, Totally You Global Technology Rob O'Brian, Joplin Area Chamber of Commerce Daniel Pekarek, Joplin Health Department Gary Pulsipher, Mercy Medical Center Melodee Colbert-Kean, Mayor of Joplin Tony Robyn, City of Joplin Mark Rohr, City of Joplin Bruce Speck, Missouri Southern State University Denny White, City of Duquesne Mike Woolston, PRO 100 Inc., Realtors